



**Mr. Pavol Kováčik**  
PRESIDENT  
**ZSPS – ZVAZ STAVEBNÝCH PODNIKATELOV SLOVENSKA**  
SK - Bratislava

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4 December 2020

Dear President Kováčik, Dear Pavol,

On behalf of the members of the FIEC Steering Committee, and also personally, I would like to express our sincere congratulations on the occasion of your re-election for a further mandate as President of ZSPS!

As already indicated in my recent letter in view of the 35<sup>th</sup> General Assembly of your association, we need to rely on the commitment of all our members to tackle the challenges ahead for our sector. I am confident that under your continued leadership and together with the newly elected Board of ZSPS, FIEC and its Slovak Statutory Member will further deepen their relationship and benefit from a fruitful cooperation.

Looking forward to meeting you on a next occasion, I wish you every success during your term of office at the head of the Association of Construction Entrepreneurs of Slovakia!

With my best regards,

A handwritten signature in black ink, appearing to read 'Th. Bauer', written in a cursive style.

Thomas Bauer  
President